



# Youth Entrepreneurship Policy Academy



Workshop #1: Access to finance

20 June 2023

David Halabisky, OECD CFE



[www.yepa-hub.org](http://www.yepa-hub.org)

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# Who are young entrepreneurs?

## Policy:

- 15-29 years old (Youth Guarantee, Youth Employment Initiative);
- Programmes vary across countries.

## Statistics:

- 15-29 years old (new Eurostat Youth Portal);
- 20-29 years old (OECD-EU Missing Entrepreneurs work).



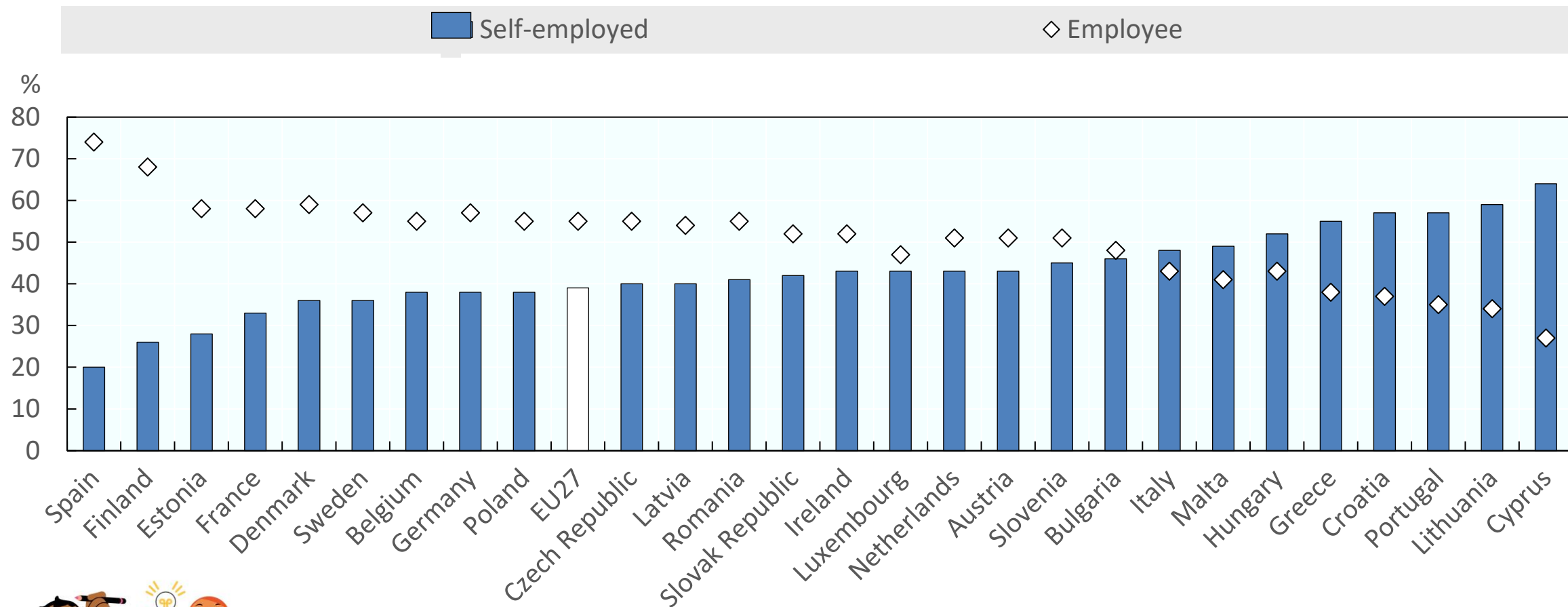
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Entrepreneurship  
Policy Academy

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# Preference for self-employment

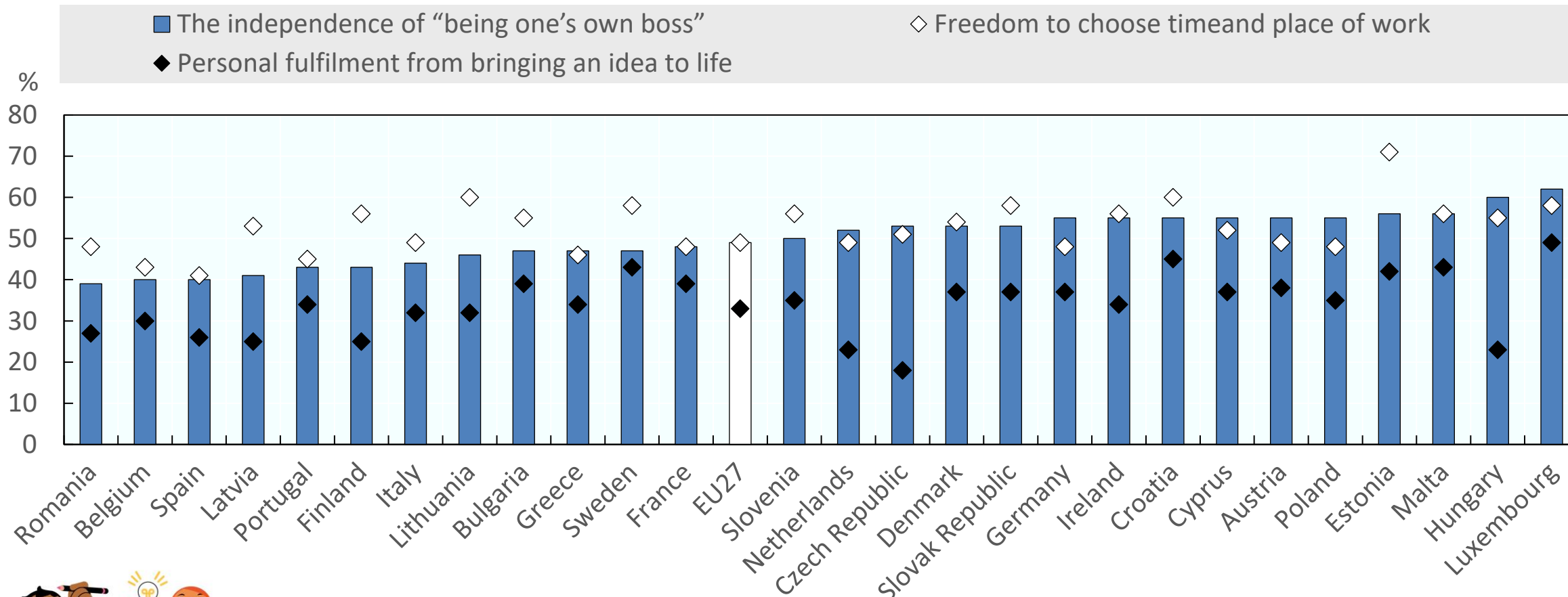


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# Reasons for preference for self-employment

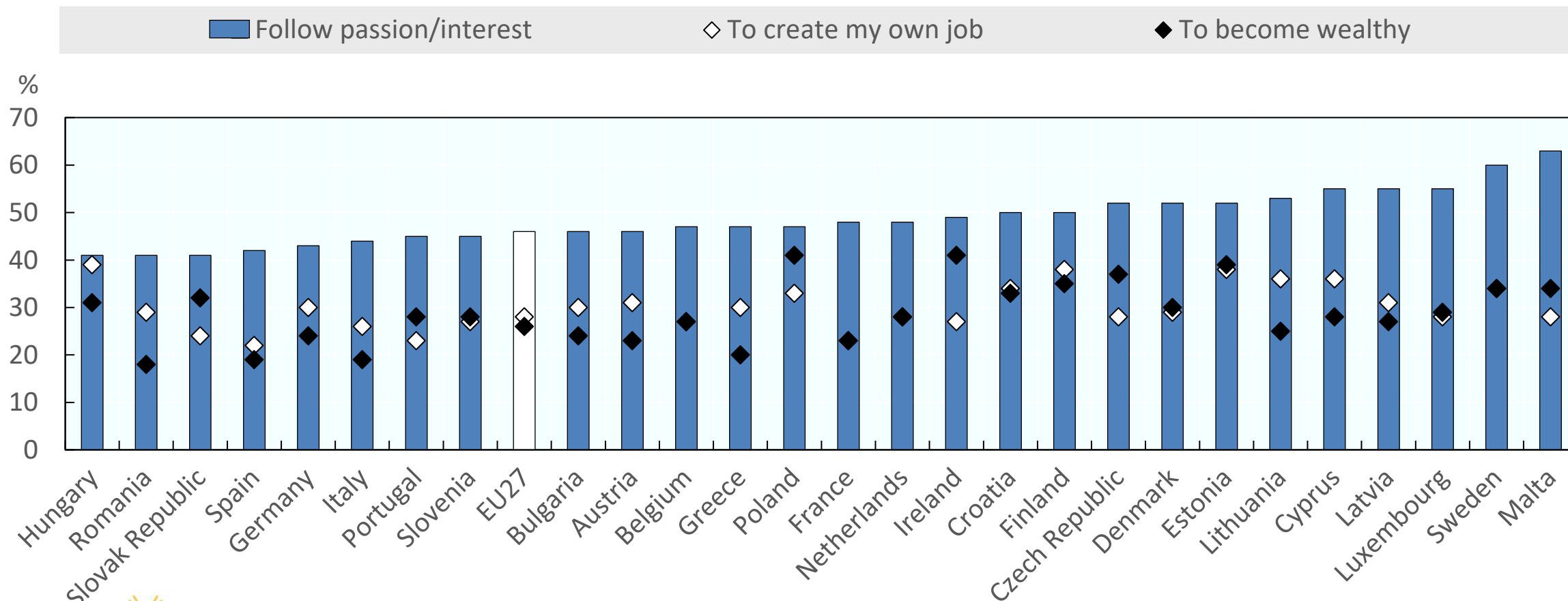


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# Objectives for setting up a business



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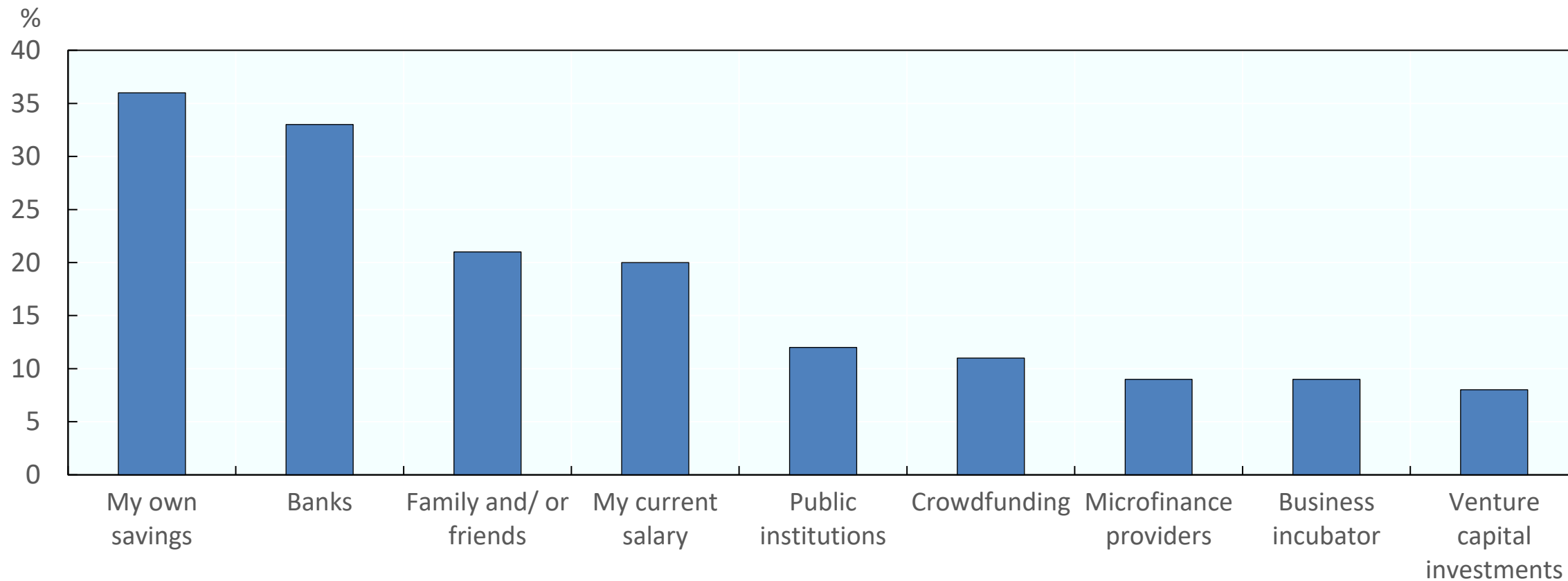
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European  
Commission

# Sources of start-up funding (EU)

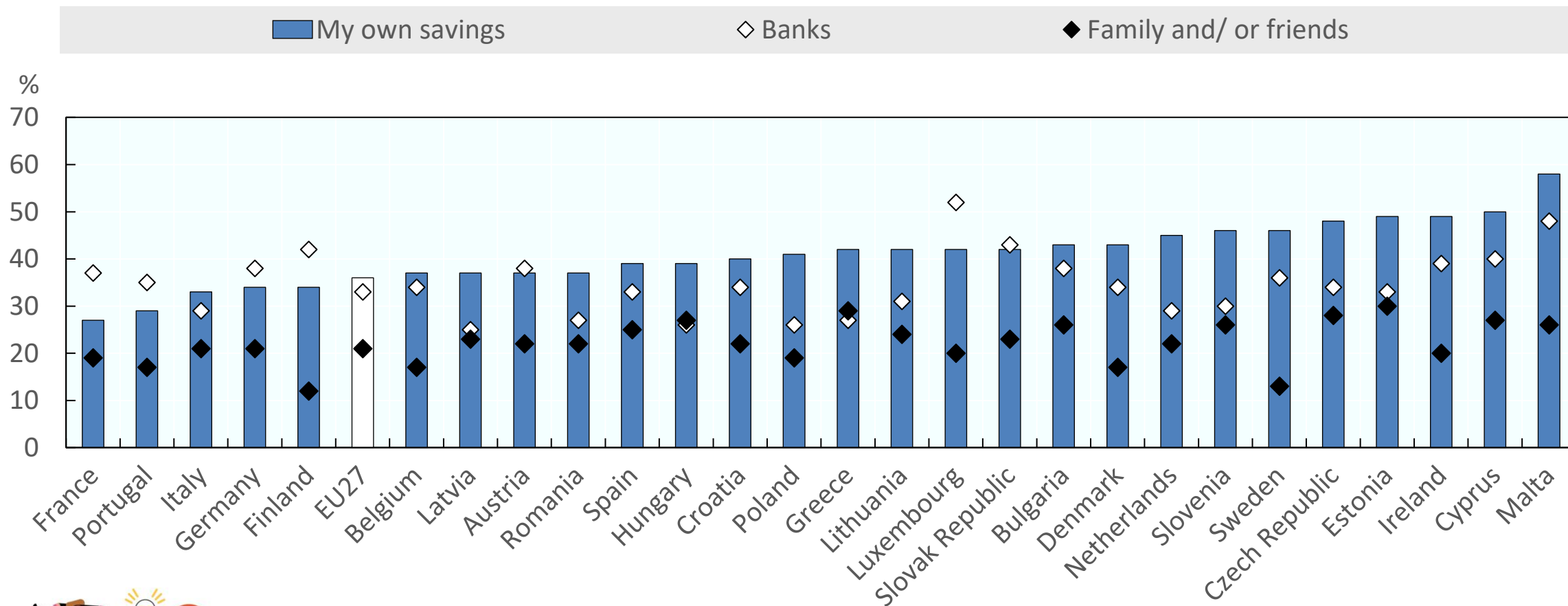


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# Sources of start-up funding

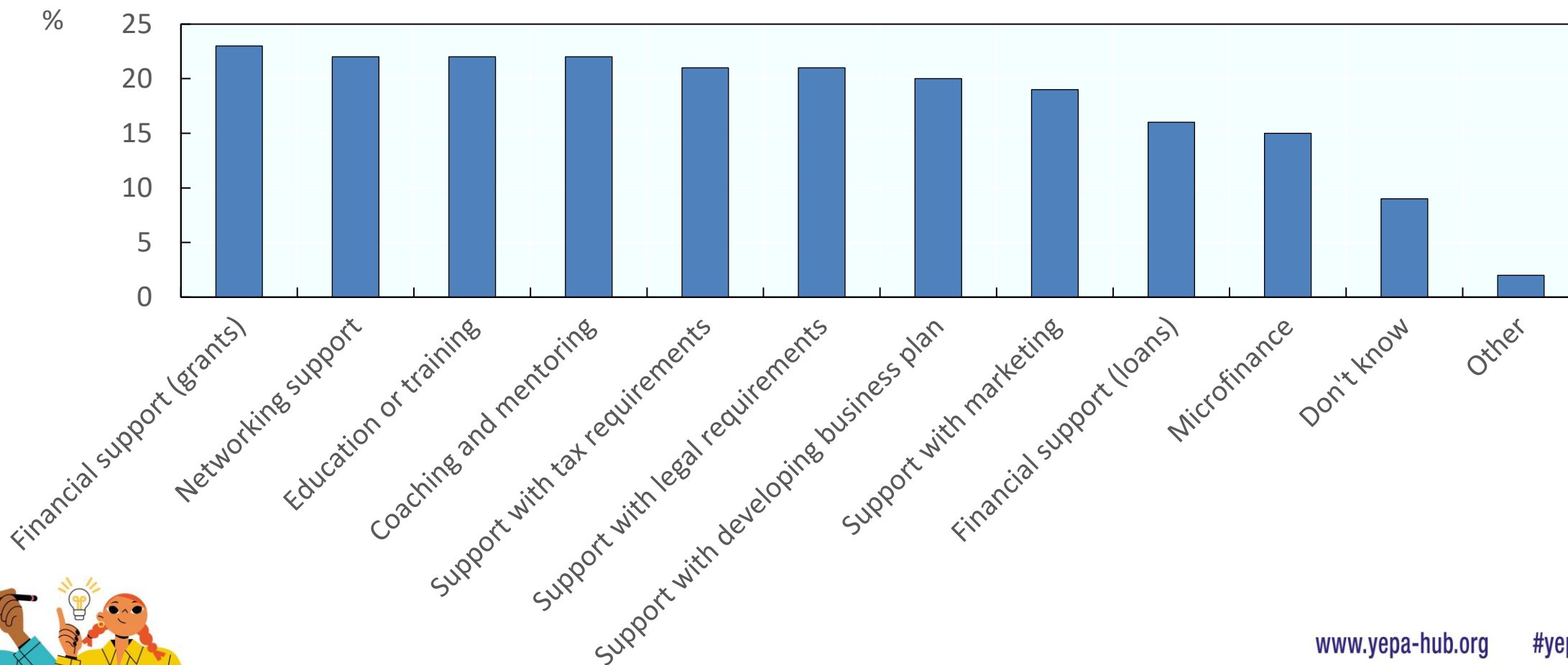


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# Support needed if setting up a business



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# Why do young entrepreneurs face challenges?

## ➤ Demand-side barriers:

- Skills gaps
- Smaller and less diverse networks
- Lack of collateral and financial history
- Little experience seeking start-up finance

## ➤ Supply-side barriers:

- Difficulty to assess risk
- Transaction costs are higher in small loans and investments
- Investor bias
- Suitability of financial instruments



# What are governments doing?

- Grants and income subsidies
  - Soft loans
  - Loan guarantees
  - Microfinance
  - Alternative debt finance
  - Crowdfunding & peer-to-peer lending
  - Business angel networks
  - Self-financing groups
  - Risk capital
- +
- Non-financial supports
    - **Integrated** packages
    - **Sequenced** packages



# Brief overview of support for innovative young entrepreneurs

## Government

- Innovation grants
- Equity: Risk capital/seed capital
- Matchmaking (often local)
- Build support infrastructure, including via corporate supports

## Support via higher education institutions

- Matchmaking/introductions (via incubators and accelerators)
- Awards and competitions
- Directing young entrepreneurs to other support centres



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# Thank you!

## Any questions?



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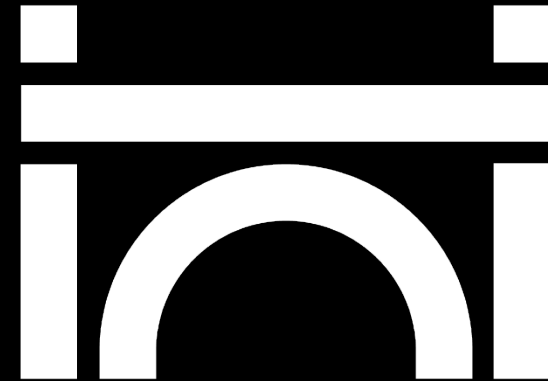


**UPTEC** SCIENCE AND  
TECHNOLOGY PARK  
OF UNIVERSITY  
OF PORTO

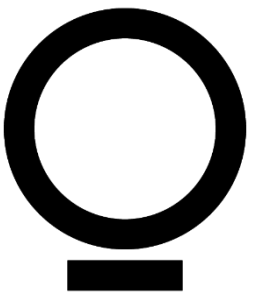
## MISSION

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**Foster the creation and development of business projects in the arts, sciences and technologies, through sharing knowledge between the University and the market.**



Since  
2007

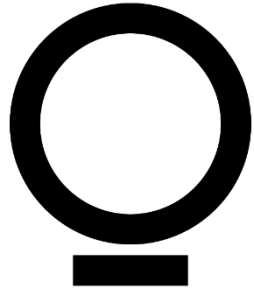


**+700** supported  
projects

**98**  
graduated  
companies

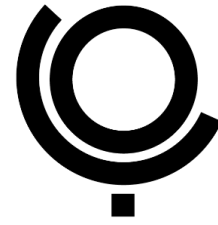
In  
2022

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**207** supported  
projects

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**32**  
foreign  
companies



**+2100**  
jobs

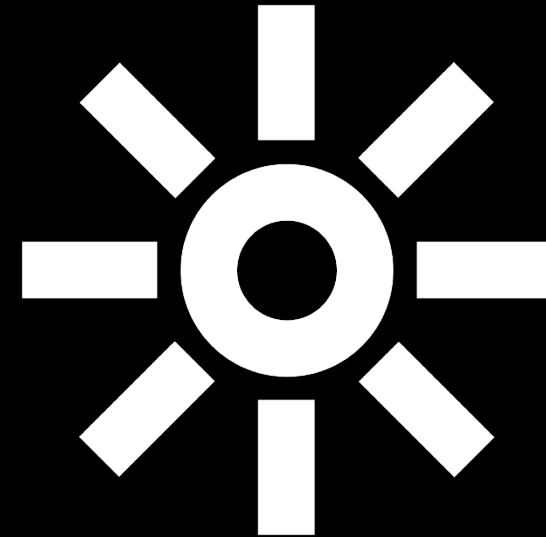


**37**  
nationalities



## OUR STRATEGY

**Provide the integration into a multidisciplinary community, distinguished by the dynamic environment of knowledge and innovation.**



## OUR APPROACH

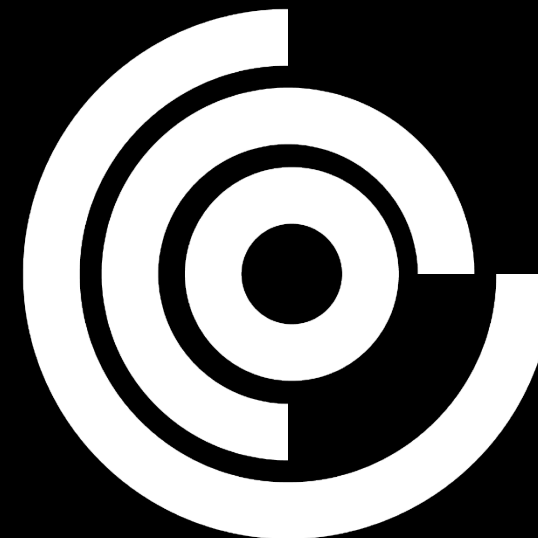
### UNIVERSITY PORTO CONNECTION

MENTORING & BUSINESS  
DEVELOPMENT

STRATEGIC  
PARTNERS COOPERATION

EVENTS  
& NETWORKING

KNOWLEDGE SHARING  
PROGRAMMES



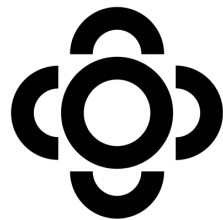
## OUR APPROACH

UNIVERSITY PORTO  
CONNECTION

**UPTEC acts as a privileged link to the University of Porto while enhancing synergies with its R&D+i departments and interface institutes.**



Cooperation  
with R&D  
centres

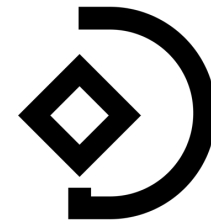


Collaboration  
with PhDDesign  
(studio located  
at UPTEC Baixa)

Specialisation  
Course in  
Interaction,  
Web and Games  
Design

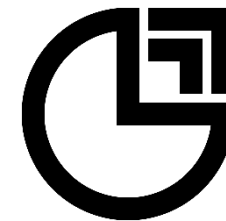


Creation  
of innovation  
and business  
training  
programmes  
designed  
for U.Porto

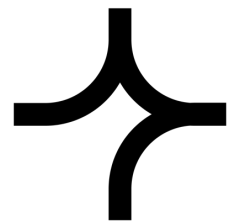


Incubation  
of 37 U.Porto  
spin-offs

+100 projects  
created by  
alumni U.Porto  
[In 2022]



Access  
to talent



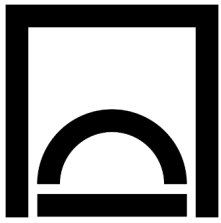
## OUR APPROACH

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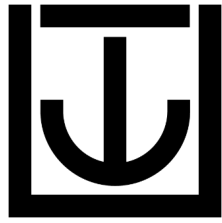
MENTORING & BUSINESS  
DEVELOPMENT

**Our mentoring maximizes the potential of each business idea and integrates them into global networks of growth and internationalisation.**

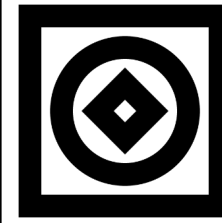




**STARTUPS**



**ANCHOR  
PROJECTS**



**INNOVATION  
CENTRES**

**OFFICE • LAB • COWORK • VIRTUAL**

## OUR APPROACH

STRATEGIC PARTNERS  
COOPERATION

**Our ecosystem integrates a wide global partners network, with a strong experience in the industry, internationalisation and investment.**



# TALENT

International  
internships

Master's theses



STARTUP BUZZ





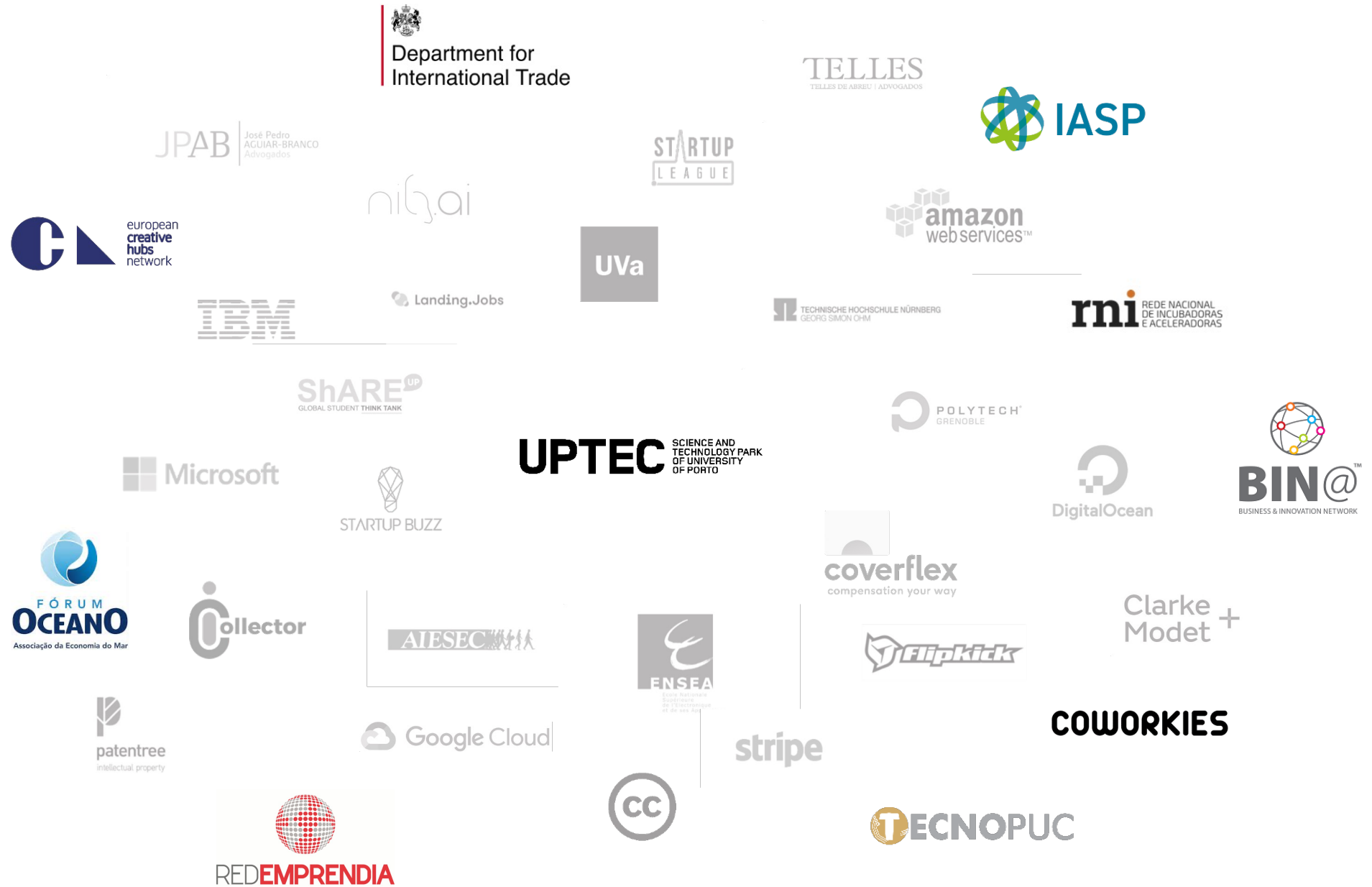
# TECH & FINANCE SERVICES



# IP & LEGAL ADVICE



# COOPERATION NETWORKS



## OUR APPROACH

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EVENTS  
& NETWORKING

**In order to increase the interaction between our vibrant community, we are actively organising thematic workshops, discussion sessions and informal events.**



# Bridging

An initiative to network corporations with startups, and U.Porto's Faculties and Interface Institutes



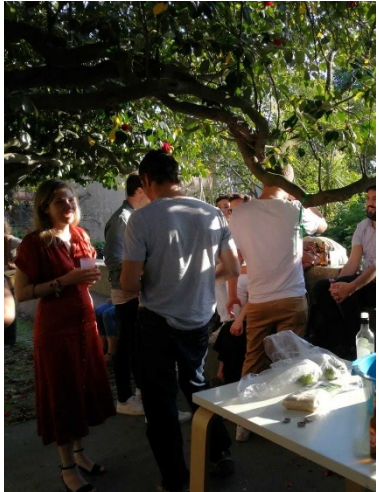
# Investor Day

An event that brings together investors/ business angels with startups to discuss investment opportunities

**+300**  
Events  
[In 2022]

# BlaBla Breakfast

In-house gathering of entrepreneurs with common areas of interest



# Cheers

A welcome session for newly integrated startups to present their projects to the community

# UPTEC Non-stop

An event for UPTEC companies to present their business ideas to investors, industry and partners



## OUR APPROACH

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KNOWLEDGE SHARING  
PROGRAMMES

**With more than 10 years  
of experience in innovation  
and entrepreneurship,  
we develop our own  
programmes and in  
collaboration with partners.**



for  
**entrepreneurs**

Pre-incubation program, designed to prepare entrepreneurs to the challenges of creating and developing a new business project.

**11**

editions  
[since 2013]

**+200**

business  
ideas

**+75**

created  
companies

**+480**

entrepreneurs

for  
**researchers**

An intensive one-week programme that provides an overview of the entrepreneurship fundamentals to researchers.

**10**

editions  
[2016–2022]

**229**

participants  
[doctorates and  
masters]

**57**

business  
ideas



## Immersive programmes

### For startups and scaleups

**An intensive programme that aims to soften the entry and facilitate the business experience in the European market.**

### For corporate leaders

**An immersive approach for worldwide leaders to get close to the innovation and entrepreneurship environment.**





# **Access to Finance and Matchmaking** **The UPTEC cases of “Investor Days” and “Bridging”**

# **The hardships of fundraising for young entrepreneurs**

# THE HARDSHIPS OF FUNDRAISING

- What to look for in an investor and how to address a VC?
- Is pitching a skill present in all entrepreneurs?
- Does the lack of experience represent a risk for traditional investors?
- Is there enough public support for starting up?
- Are there other financing instruments to empower young people?
  
- More importantly: are these instruments well communicated?

# THE HARDSHIPS OF FUNDRAISING

What can UPTEC do to support its community and streamline the growth of their start ups and entrepreneurial projects?

# INVESTORS DAY @ UPTEC



**Reverse Pitching**



**Networking**



**Curated 1 on 1  
meetings between  
start-ups and  
funds**

# INVESTORS DAY @ UPTEC

- **Introducing the entrepreneurs to the mindset of investors**
  - Understanding what VCs look for
  - What sectors do they invest in
  - Prevent mismatching between funds and VCs
- **Promoting one on one meetings after diligent preparation and curation on UPTEC's BD team behalf**
- **For investors:**
  - Feeding their pipeline with investor ready start-ups
  - Keeping them up to date with the most innovative projects

## **Where to improve**

- **Dropping the pitching sessions**
- **Promoting coaching sessions previous to the 1 on 1 meetings to better prepare our start-ups**
- **Promote more relaxed networking moments for entrepreneurs to start their conversations with investors**



**Creating  
innovation  
challenges in  
partnership with  
corporations**



**Promote 1 on 1  
meetings where  
corporates and  
start-ups develop  
possible solutions  
together**



**Diligent follow up  
to turn the design  
session into  
business  
opportunities**



- **Generate business opportunities for start-ups**
- **Accelerating innovation in other sectors**
- **Narrowing the gap between industry, corporates, and young, innovative start-ups**
- **Serving as interface for the entrepreneurs and acting as mediators, mitigating the risk for corporates**
- **Mentor young entrepreneurs through the processes of other, bigger companies, and preventing possible mistakes**
- **Create a pool of talent that can mentor future participants through experience and contribute to always-improving results**

## Where to improve?

- We've tried sectorial, but we can start looking into supply chain focused events, to prevent competition and promote consortia approaches (for both corporates and start-ups)
- The canvas interface became a very important tool to mediate conversations and provide a translating tool between the corporate mindset and the more innovative and loose approach of start-ups
- There's a need for more networking moments to promote more interaction between entrepreneurs, as well as learning moments

# Any questions?

[www.uptec.up.pt](http://www.uptec.up.pt)

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**UPTEC**

**GovTech**

**A case of citizen participation**

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# GovTech – a case of citizen participation

In 2018, the Portuguese Government launched GovTech programme

An innovation programme designed and managed by the Secretary of State for Administrative Modernisation Graça Fonseca and the Agency for Administrative Modernisation

# GovTech – a case of citizen participation

## About GovTech

- Public contest to foster innovation;
- Designed to award services and products addressing the UN's SDGs;
- Three start-ups would be awarded with prize money;
- The MVPs needed to be supported by a business model;
- The finalist projects would be selected based on citizen participation.

# GovTech – a case of citizen participation

## GovTech award

- € 30.000 in prize money;
- Protocol signed with the Portuguese State to develop and test;
- Incubation contract with a certified entity;
- Internationalisation support;
- Access to Web Summit.

# GovTech – a case of citizen participation

## GovTech innovations

- Citizen participation happened through a crypto-asset (token)
  - Citizens reclaimed a token to then cast a vote on the favourite project;
  - Simulation of an investment scenario through gamification;
  - The value of the token was only associated with the voting process;
  - Tokens issued: 4.959.400;
  - Tokens used: 4.559.312;
  - Total "investors": 1.734 ;
  - Competing start-ups: 113.
- Voting system through blockchain



# GovTech – a case of citizen participation

## GovTech winners

- Informat
- Semiautonomous robot cleaning and maintaining forests and preventing wildfires
- Vida saudável para todos
- Nutrition product design to prevent strokes and heart failure
- Bio2skin
- Adhesive material for medical application

# GovTech – a case of citizen participation

## Where GovTech fell short

- The citizen vote only worked in the first phase;
- The token had no other value besides democratic;
- Citizen participation did not address the potential of pre-market validation, nor distributed ownership;
- Token transaction was not exactly necessary, nor did it represent a true value for the citizens, nor the start-ups;
- No use for the remaining 400.088 tokens not used by *investors*;
- No information on how *investors* casted their votes;
- Is there a match between investors and jury decisions?

# GovTech – a case of citizen participation

May GovTech serve us as a blueprint or benchmark  
for innovation in public financing or policy making  
for young entrepreneurship?